A Strategic Solution to Streamlining Property Accounting Processes

Project Management as a Service (PMaaS)

UTILITIES, GAS, POWER & ENERGY EXPERIENCE

Project Management as a Service (PMaaS)

Project Management as a Service (PMaaS) is an on-demand project management and process improvement solution created to facilitate an overall approach to project delivery, performance, and success. Our process helps customers achieve speed to market, provides governance and oversight support, and ensures project success.

Who are we?

Founded in 2010, **Horizon Projects Consulting Corp.** provides project management, business, and technology consulting services to global organizations. Horizon works closely with our clients to create transformational solutions to meet business needs and drive performance. Our mission is to provide solutions to corporate, small business, and civic organizations that need to make better decisions, meet compliance standards, and improve the bottom line. Companies need reliable partners to help maximize these assets, and Horizon Projects Consulting Corp.'s unique approach to Project Management, Program Management, and Solution Design delivers the reliable service companies need to reach their competitive advantage.

We Improve PROJECT SUCCESS by:

- Providing reliable and proven processes
- Managing all resources & minimizing costs
- Proactively managing risks & dependencies
- Enhancing stakeholder satisfaction and visibility from demand to project closure
- Proactively managing project delivery, performance, and success

Access to Project Management Expertise When You Need It

Resources Vetted for Organization and Skill Set Fit

Years of Experience in Vetting & Screening

Capacity Management, Resource Planning, & Resource Continuity

Ability to Scale to Meet Your Needs

Providing PMP certified Project Managers

Selected Clients

BELCO

Key Projects

Various Initiatives
Midwest Energy

- *CIS Billing System Upgrade*
  Successfully managed vendor-required billing system upgrade. Coordinated the efforts of all impacted stakeholders, vendors, and resources.
- *Demand Rate Implementation*
  - Successfully managed Rate Design and Implementation to help align customer behavior with cost causation for small commercial and residential customers.
- *Disaster Preparedness Plan* -
  Assisted Midwest Energy IT and business stakeholders with identifying critical functions, capturing data and system classifications/categorization; and documenting and testing Disaster Preparedness Plan annually.

BELCO

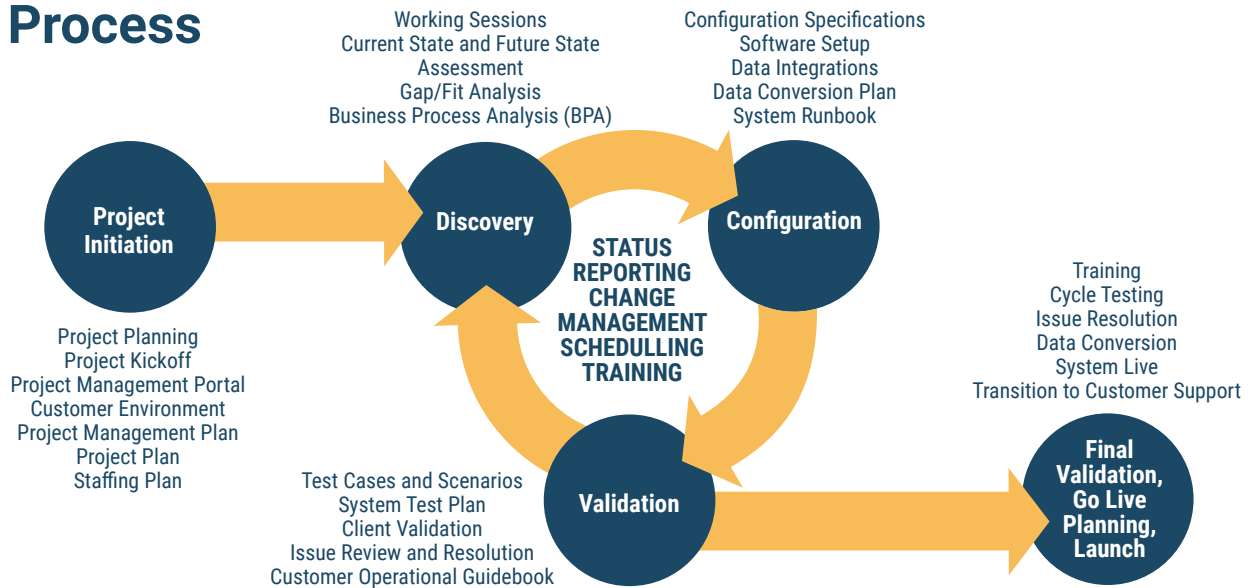**Various Initiatives**
Bermuda Electric Company

- *Customer Self-Service Portal*
  Successfully managed customer self-service portal implementation with outage map. Coordinated the efforts of all impacted stakeholders, vendors, and resources. Managed day-to-day project management activities to coordinate project interdependencies across at least five system/platforms to ensure successful integration and on-time/on-budget delivery.
- *HRIS & Payroll System*
  Successfully managed customer self-service portal implementation with outage map. Coordinated the efforts of all impacted stakeholders, vendors, and resources. Managed project interdependencies across at least five system/platforms to ensure successful integration and on-time/on-budget delivery.

CIS Billing System Upgrade
City of Idaho Falls

- *CIS Billing System Upgrade*
  Successfully managed vendor required billing system upgrade. Provided project management support to coordinate the efforts of all impacted stakeholders, vendors, and resources.

Our Process

Project Initiation

Project Planning
Project Kickoff
Project Management Portal
Customer Environment
Project Management Plan
Project Plan
Staffing Plan

Discovery

Working Sessions
Current State and Future State Assessment
Gap/Fit Analysis
Business Process Analysis (BPA)

Configuration

Configuration Specifications
Software Setup
Data Integrations
Data Conversion Plan
System Runbook

STATUS REPORTING CHANGE MANAGEMENT SCHEDULLING TRAINING

Validation

Test Cases and Scenarios
System Test Plan
Client Validation
Issue Review and Resolution
Customer Operational Guidebook

Final Validation, Go Live Planning, Launch

Training
Cycle Testing
Issue Resolution
Data Conversion
System Live
Transition to Customer Support

GOVERNANCE & OVERSIGHT

Technology Solutions

Southern Power

Enterprise Products

Constellation Energy®

> " *I can't say enough about how great Horizon is. The way they present ideas, talk through items to ensure the full group is understanding, and how willing they are to adjust their thought process when new requirements come to light is invaluable. Horizon is a key piece to this process, and everyone here is thankful for that.* " —HORIZON UTILITY CLIENT

Assessments

- Provided Functional Lead Consultants for software assessment project: upgrade existing systems or implement new software solutions?
- Provided Functional SMEs who interviewed Project Managers, Engineers, Finance & Accounting users to solicit requirements and understand current pain points
- Mapped requirements and provided recommendations including a roadmap detailing how to adopt recommendations

Integrations

Developed Solution Design for integrations between Oracle Cloud Financials, Oracle Cloud PPM and:
- Maximo
- PowerPlan
- Capital Planning & Budgeting tool (i.e., Enterprise Project Management - EPM)
- The Project Management / Project Planning applications (i.e., MS Project, Unifier P6 etc.)
- Customer Billing Systems (i.e., C2M)
- Legacy Work Management Systems (i.e., WIMIS)

Solution Design

- Authored and evangelized design that transformed the enterprise to a Project Centered organization.
- Streamlined and automated:
  ◦ Contribution in Aid of Construction (CIAC) process including CIAC consumption and work authorization process
  ◦ AFUDC calculations on pre-unitized project costs
  ◦ The in-service process including moving project costs from 107 to 106 in-service and ultimately from 106 to 101
  ◦ Joint Use billing process
  ◦ The unitization process, reducing all manual intervention that were required thus eliminating the capital projects backlog for
    - Capital Blanket projects
    - Capital Specific projects
    - EPC related projects
  ◦ Unitizing incremental costs on projects that were previously capitalized
  ◦ Intercompany billing processes creating transparent transactions between legal entities satisfying FERC audit requirements
  ◦ Capturing the appropriate transactions in the FERC and GAAP ledgers
  ◦ Joint Venture Management processes including how partners are invoiced
  ◦ The project cost collection process for all projects including:
    - Operations & Maintenance (O & M)
    - Capital
    - Administrative
    - Billing
- Created Finance footprint for 110 countries: established requirements, identifying Oracle gaps & solutions
- Built & led Conceptual Prototype for finance & PPM
- Created design to satisfy various revenue recognition localizations requirements